

PRE-CLOSE PRESENTATION FEBRUARY 2019



Agenda

- Retail portfolio
- Office portfolio
- Disposal
- Funding
- Shareholder value unlock



Retail Portfolio - overview

- Performance
 - Good trading density growth of 4.1% across portfolio
 - Nearly 50 million shoppers annually equating to 12 people per m² per month
- Key focus
 - Continue intensive management of Forest Hill City:
 - Strengthened management team
 - Driving vacancy fills
 - Attracting new shopper visits through focused marketing campaigns
 - Improving tenant mix
 - Capitalise on Baywest Mall strong trading performance:
 - Pursue new retailers for vacancy fills with a strong investment case
 - Execute marketing strategy driving shopper visits
 - Proactive management continuing to drive operational performance
- Edcon mitigation
 - Edgars exposure: 18 518m² (drive to reduce exposure)
 - Total exposure: Monthly rental R 3.1m / GLA of 29 132m²



Retail Performance



Centre	GLA m²	Trading Density	Trading Density growth	Rent to Sales	Foot Count	Car Count	Spend / Head
Bloed Street Mall	26 400	39 669	7.26%	5.85%	10 138 951	-	R 61
Sunnypark	28 930	33 034	-1.00%	7.26%	8 380 469	455 150	R 52
Forest Hill City	73 294	26 548	-3.09%	9.78%	5 171 321	1 363 813	R 168
Gauteng Region	128 624	31 463	0.64%	7.86%	23 690 741	1 818 963	R 81
Mdantsane City	34 935	36 534	2.79%	4.35%	9 755 384	-	R 94
Hemingways Mall	73 829	33 716	5.02%	7.10%	8 741 267	2 029 404	R 205
Baywest Mall	88 620	29 554	8.49%	8.98%	6 494 966	2 154 288	R 221
E. Cape Region	197 384	32 361	5.94%	7.31%	24 991 617	4 183 692	R 171
Portfolio	326 008	32 054	4.10%	7.49%	48 682 358	6 002 655	R 124



^{*12} months to January 2019

Bloed Street Mall





New stores opened

Jumbo Clothing – 502m² - Oct 18

Rage – 255m² - Oct 18

Signature Cosmetics – 54m² - Oct 18

Renewed - 9 490m²

Spar $- 3 315m^2$ The Fix $- 309m^2$

Chicken Licken – 200m² Capitec – 225m²

Sheet Street – 210m² Truworths – 514m²

Markham – 300m² Identity – 350m²

Ackermans – 600m² Webbers – 220m²

Mr. Price— 1 129m² Totalsports – 448m²

Spitz – 240m² Sportscene – 262m²

Expired	Renewed	Under Negotiation	Terminated
9 680	9 490	-	190

Vacancies - 3.5% (922m²) ~ Projected vacancy – 2.9% (772m²)

Concluded:

Cell C - 116m² - Apr 19

Negotiating:

Royal Pie Company 150m²



Sunnypark Shopping Centre





New stores opened

Soviet 100m² - Nov 18

Italian Suits/Shoes 47m² - Nov 18

Expired	Renewed	Under Negotiation	Terminated
7 120	4 820	1 654	646

Vacancies - 6.0% (1 741m²) ~ Projected vacancy - 4.2% (1 209m²)

Negotiating:

Old Mutual Expansion – 100m²

OBC Chicken - 400m²

ABSA Bank - 600m²

Renewed – 4 820m²

Woolworths – 3 200m² Nedbank – 199m²

Mr. Price – 827m² Spur – 594m²

1 620m² renewed reversion rental R239/ R249 (+4.2%) with contractual escalation of 7%

N.B. Excluding Woolworths



Forest Hill City





New stores opened

Crème 69m² - Sep 18

Grays 149m² - Jan 19

Concluded:

Simply Asia 40m² - Apr 19

Africa Fashion House 110m² - Apr 19

Solomons 567m² - Apr 19

	Expired	Renewed	Under Negotiation	Terminated	
	940	387	331	222	
K	ey renewals in a	advance:	- 11 858m²		
М	r. Price Group		- 3 052m²		
Truworths/ Identity		- 2 255m²			
TFG		- 4 205m²			
E	ssops		- 1 850m²		
С	otton On		- 496m²		



Mdantsane City





New stores opened

Choice Clothing 523m² - Oct 18

Rage 399m² - Nov 18

Expired Renewed Under Negotiation Terminated

831 - 791 40

Concluded:

Metropolitan 183m² - Apr 19

Telkom 40m² - Apr 19

Negotiating:

John Craig 142m²



Hemingway's Mall





New stores opened

Remax Gadgets 81m² - Nov 18

UFO 536m² - Dec 18

Expired	Renewed	Under Negotiation	Terminated
3 336	1 660	961	715

Vacancies – 5.4% (4 000m²) ~ Projected vacancy – 4.8% (3 550m²)

Negotiating:

Bradlows - 300m²

Footgear – 150m²

Renewed – 1	l 660m²
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Cotton On - 1 110m² Sidestep - 73m²

YDE – 260m² Gold City Jewelers – 45m²

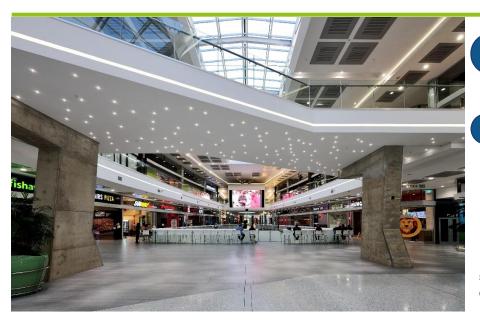
 $Old \ Khaki-116m^2 \\ Beeca-33m^2$

1 $660m^2$ renewed reversion rental R295/ R234 (-20.7%) with contractual escalation of 7.3%



Baywest Mall





Expired	Renewed	Under Negotiation	Terminated	
1 055	566	-	489	

Renewed – 566m²

Telkom $-123m^2$ FNB ATM $-12m^2$

Execuspecs – 107m² Specsavers- 101m²

Obey your Body - 42m² Subway - 71m²

Shawarma – 85m² East Coast – 25m²

566m² renewed reversion rental R330/ R259 (-22.2%) with contractual escalation of 6.0%

Vacancies – 7.2% (6 408m²) ~ Projected vacancy – 4.7% (4 118m²)

Concluded:

John Craig 220m²

Bradlows 427m²

Hi Fi Corp 600m²

Negotiating:

Ocean Basket 340m²

Nandos 250m²

Edge Fitness 1 700m²

New stores opened

The Crazy Store $-87m^2$ - Oct 18 Grumpy Monkey $-133m^2$ - Dec 18

Heylo - 330m² - Nov 18 UFO - 632m² - Dec 18

JAM Clothing - 491m² - Feb 19 Mr. Price Sport - 394m² - Dec 18



Office Portfolio - overview

- Performance
 - Large sovereign user departments underpin the office portfolio
 - Stable returns delivering on defensive nature
 - Maintained operational management performance
- Key focus
 - NBC:
 - Actively marketing vacancy
 - Exploring re-development opportunities for residential or student accommodation
 - DPW:
 - Actively manage outstanding leases and pursue signed renewal agreements
 - Proactive engagement on lease expiries in the next year
- Asset Management
 - Continue to monitor and adhere to compliance requirements



Office Leasing Activity



Vacancy fill-ups - 2 256m²

Property	Tenant	GLA	Rental m ²	Escalation
99 Market Street	Private Sector	109m²	R 109	8.0%
Infinity Office Park	Private Sector	950m²	R 106	8.8%
Kingfisher Office Park	Private Sector	293m²	R 99	9.4%
Meyersdal	Private Sector	237m²	R 95	9.0%
Schreiner Chambers	Private Sector	191m²	R 208	7.0%
99 Market Street	Private Sector	439m²	R 92	8.5%

Other renewals – 833m²

Meyersdal Office Park 299m²

Kingfisher Office Park 166m²

Infinity Office Park 368m²

833m² renewed reversion rental R125/ R122 (-2.2%) with contractual escalation of 9.7%

Vacancy - 29 185m²



Vacancy Analysis

Asset	Reported m ² Aug 2018	% of centre	**Current m² Feb 2019	% of centre	** Projected m² Aug 2019	% of centre
Baywest Mall	6 506	7.3%	6 408	7.2%	4 118	4.7%
Forest Hill City	6 522	8.9%	6 214	8.5%	6 214	8.5%
Hemingways Mall	3 007	4.1%	4 000	5.4%	3 550	4.8%
Mdantsane City	183	0.5%	142	0.4%	0	0.0%
Bloed Street Mall	922	3.5%	922	3.5%	772	2.9%
Sunnypark	1 653	5.7%	1 741	6.0%	1 209	4.2%
Retail total	18 792	5.8%	19 427	6.0%	15 863	4.9%
Office total *	30 418	5.9%	29 185	5.7%	19 920	3.9%
Portfolio total *	49 210	5.8%	48 612	5.8%	35 783	4.3%



Disposal Roadmap - update

Disposal Roadmap - Aug 2018

Sale date	Transaction	Sum
May 2018	Boxwood	R888m
Oct 2018	180 Asset Management	R600m
Dec 2018	Tranche 1.1	R1.6bn
	Tranche 1.2	R696m
	Tranche 1.3	R1.8bn
Apr 2019	Tranche 2	R2.0bn
		R7.6bn

Announced Sales - Feb 2019

Sale date	Transaction	Sum
May 2018	Boxwood	R868m
Oct 2018	Grand Central	R600m
Nov 2018	Aventro	R895m
	Endless Fortune	R587m
	Lunar Stone	R706m
Feb 2019	Narefin/ Naravax	R897m
Feb 2019	Fortune Capital	R696m
		R5.3bn

Progress

- Boxwood transferred October 2018
- Grand Central pursuing second purchaser
- Aventro, Endless Fortune, Lunar Stone completing due diligence, awaiting confirmation of capital
- Narafin and Narvax commencing due diligence, negotiating leases
- Fortune Capital completing due diligence, and raising capital tranche



Funding

De-leveraging the balance sheet is a key priority

- Reduce group LTV through sale of office assets
- Achieved sales to date of R 5.3 billion
- Proceeds to reduce debt and LTV to below 40% (assumes impairment of NFP)
- Extending debt maturity profile into longer dated tranches
- Proactively managing liquidity



Shareholder value unlock

- As Is
- Merger
- External offers



Disclaimer

Forward-looking statements

- This document contains forward-looking statements that unless otherwise indicated reflect the group's expectations as at 25 February 2019
- Actual results may differ materially from the group's expectations if known and unknown risks or uncertainties affect its business or if estimates or assumptions prove inaccurate
- The group cannot guarantee that any forward-looking statement will materialise and accordingly readers are cautioned not to place undue reliance on any forward-looking statements
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